



2020 Financial Plan
Operating Plan - Cost Code Summary
Fleet

	2020	2021	Budget	%	Note
	Budget	Budget	Variance	Variance	Reference
Revenues					
User Charges	1,493,500	1,502,300	8,800	0.6%	
Total Revenues	1,493,500	1,502,300	8,800		
Expenditures					
Labour	325,100	331,100	6,000	1.8%	
Purchases	567,000	576,000	9,000	1.6%	
Contracted Services	7,500	7,500		0.0%	
Contribution to Reserves	100,000	100,000		0.0%	
Interfunctional Adjustments	8,000	8,200	200	2.5%	
Debt Principal & Interest	408,400	452,300	43,900	10.7%	1
Total Expenditures	1,416,000	1,475,100	59,100		
Total Net Levy	77,500	27,200	(50,300)		
Notes:					
1	Corporate Fleet Replacements				



2020 Financial Plan
Operating Plan - Cost Code Summary
OPS Admin

	2020	2021	Budget	%	Note	
	Budget	Budget	Variance	Variance	Reference	
Revenues						
Total Revenues						
Expenditures						
Labour	260,300	247,500	-12,800	(4.9%)		
Purchases	11,700	15,000	3,300	28.2%		
Interfunctional Adjustments	-14,700	-23,000	-8,300	56.5%	1	
Total Expenditures	257,300	239,500	-17,800			
Total Net Levy	(257,300)	(239,500)	17,800			
Notes:						
1	Staff time allocations					



2020 Financial Plan
Operating Plan - Cost Code Summary
Engineering

	2020	2021	Budget	%	Note	
	Budget	Budget	Variance	Variance	Reference	
Revenues						
Grants	50,000	50,000		0.0%		
User Charges	86,200	128,000	41,800	48.5%	1	
Total Revenues	136,200	178,000	41,800			
Expenditures						
Labour	508,400	602,900	94,500	18.6%	2	
Purchases	26,700	28,500	1,800	6.7%		
Contracted Services	50,000	50,000		0.0%		
Interfunctional Adjustments	-167,100	-221,700	-54,600	32.7%	3	
Total Expenditures	418,000	459,700	41,700			
Total Net Levy	(281,800)	(281,700)	100			
Notes:						
1	Increased revenue from Engineering of County Assets					
2	New FTE request					
3	Staff time allocations - New FTE Request					



2020 Financial Plan
Operating Plan - Cost Code Summary
Public Works

	2020	2021	Budget	%	Note
	Budget	Budget	Variance	Variance	Reference
Revenues					
Grants	79,000	90,000	11,000	13.9%	1
Total Revenues	79,000	90,000	11,000		
Expenditures					
Labour	998,200	1,067,600	69,400	7.0%	2
Purchases	532,200	617,800	85,600	16.1%	3
Contracted Services	302,400	322,000	19,600	6.5%	4
Interfunctional Adjustments	583,600	594,300	10,700	1.8%	
Debt Principal & Interest	568,300	555,840	-12,460	(2.2%)	
Total Expenditures	2,984,700	3,157,540	172,840		
Total Net Levy	(2,905,700)	(3,067,540)	(161,840)		
Notes:					
1	Increased revenue from The County				
2	Annual increases				
3	Supplies, Insurance, HLW				
4	Streetlight Services				



2020 Financial Plan
Operating Plan - Cost Code Summary
Parking

	2020	2021	Budget	%	Note	
	Budget	Budget	Variance	Variance	Reference	
Revenues						
Levy, PILS	140,500	140,500		0.0%		
Total Revenues	140,500	140,500				
Expenditures						
Labour	27,000	32,200	5,200	19.3%	2	
Purchases	10,000	10,000		0.0%		
Contracted Services	35,000	35,000		0.0%		
Contribution to Reserves	9,000	4,100	-4,900	(54.4%)		
Interfunctional Adjustments	46,100	46,100		0.0%		
Debt Principal & Interest	13,400	13,100	-300	(2.2%)		
Total Expenditures	140,500	140,500				
Total Net Levy						
Notes:						
1	Staff Time allocations					



2020 Financial Plan
Operating Plan - Cost Code Summary
Airport

	2020	2021	Budget	%	Note
	Budget	Budget	Variance	Variance	Reference
Revenues					
Grants	5,000	5,000		0.0%	
User Charges	386,600	387,300	700	0.2%	
Total Revenues	391,600	392,300	700		
Expenditures					
Labour	119,900	122,600	2,700	2.3%	
Purchases	248,200	251,100	2,900	1.2%	
Contracted Services	32,000	33,500	1,500	4.7%	
Interfunctional Adjustments	20,400	20,600	200	1.0%	
Debt Principal & Interest	20,300	5,500	-14,800	(72.9%)	1
Total Expenditures	440,800	433,300	-7,500		
Total Net Levy	(49,200)	(41,000)	8,200		
Notes:					
1	Debt Maturity				



2020 Financial Plan
Operating Plan - Cost Code Summary
Waste Management

	2020	2021	Budget	%	Note
	Budget	Budget	Variance	Variance	Reference
Revenues					
Grants	118,300	138,300	20,000	16.9%	1
User Charges	132,400	126,400	(6,000)	(4.5%)	
Total Revenues	250,700	264,700	14,000		
Expenditures					
Labour	72,200	84,100	11,900	16.5%	2
Purchases	110,900	110,000	-900	(0.8%)	
Contracted Services	118,500	107,000	-11,500	(9.7%)	3
Interfunctional Adjustments	138,500	132,500	-6,000	(4.3%)	
Total Expenditures	440,100	433,600	-6,500		
Total Net Levy	(189,400)	(168,900)	20,500		
Notes:					
1	Additional Revenue from the County				
2	Staff time allocation				
3	Reduced Subcontractor Expense				



2020 Financial Plan
Operating Plan - Cost Code Summary
Transit Services

	2020	2021	Budget	%	Note	
	Budget	Budget	Variance	Variance	Reference	
Revenues						
Grants	421,200	490,300	69,100	16.4%	1	
User Charges	44,800	47,200	2,400	5.4%		
Total Revenues	466,000	537,500	71,500			
Expenditures						
Labour	86,800	85,200	-1,600	(1.8%)		
Purchases	58,300	33,400	-24,900	(42.7%)	2	
Contracted Services	460,600	584,700	124,100	26.9%	3	
Interfunctional Adjustments	8,700	8,200	-500	(5.7%)		
Total Expenditures	614,400	711,500	97,100			
Total Net Levy	(148,400)	(174,000)	(25,600)			
Notes:						
1	Additional Inter-Community Grant Revenue					
2	Reduced Supplies and Advertising Expense					
3	Increased Contract Expense					