



Financial Plan
Operating Plan - Cost Code Summary
OPS Admin

As of December 31, 2021

| | 2021 | 2021 | Actual | % | Note |
|-----------------------------|------------|-------------|----------|----------|-----------|
| | YTD Budget | YTD Actuals | Variance | Variance | Reference |
| Revenues | | | | | |
| Total Revenues | | | | | |
| | | | | | |
| Expenditures | | | | | |
| Labour | 253,300 | 262,655 | (9,355) | (4%) | |
| Purchases | 15,000 | 12,464 | 2,536 | (17%) | |
| Interfunctional Adjustments | (24,000) | (24,000) | | 0% | |
| Total Expenditures | 244,300 | 251,119 | (6,819) | | |
| | | | | | |
| Total Net Levy | (244,300) | (251,119) | (6,819) | | |
| | | | | | |



Financial Plan
Operating Plan - Cost Code Summary
Engineering

As of December 31, 2021

| | 2021 | 2021 | Actual | % | Note |
|---|------------------|-----------------|----------------|----------|-----------|
| | YTD Budget | YTD Actuals | Variance | Variance | Reference |
| Revenues | | | | | |
| Grants | | | | | |
| User Charges | 128,000 | 234,040 | 106,040 | (83%) | 1 |
| Contribution from Reserves | 50,000 | 36,921 | (13,079) | (26%) | 4 |
| Total Revenues | 178,000 | 270,961 | 92,961 | | |
| Expenditures | | | | | |
| Labour | 604,000 | 528,562 | 75,438 | (12%) | 2 |
| Purchases | 28,500 | 21,285 | 7,215 | (25%) | 3 |
| Contracted Services | 50,000 | 36,921 | 13,079 | (26%) | 4 |
| Interfunctional Adjustments | (222,000) | (221,988) | (12) | (0%) | |
| Total Expenditures | 460,500 | 364,780 | 95,720 | | |
| Total Net Levy | (282,500) | (93,819) | 188,681 | | |
| Notes | | | | | |
| 1 Additional Site Plan & Sub Division Reviews -\$39,000; Additional Review from the County - \$68,800 | | | | | |
| 2 FT labour under \$61,600 - Vacancy; FT OT under \$13,900 | | | | | |
| 3 Training under \$3,500; Equipment Supplies & Repairs under \$4,600 | | | | | |
| 4 GIS services from the County under | | | | | |



Financial Plan
Operating Plan - Cost Code Summary
Public Works

As of December 31, 2021

| | 2021 | 2021 | Actual | % | Note |
|---|--------------------|--------------------|----------------|----------|-----------|
| | YTD Budget | YTD Actuals | Variance | Variance | Reference |
| Revenues | | | | | |
| Grants | 90,000 | 93,876 | 3,876 | (4%) | |
| Total Revenues | 90,000 | 93,876 | 3,876 | | |
| Expenditures | | | | | |
| Labour | 1,075,400 | 1,012,695 | 62,705 | (6%) | 1 |
| Purchases | 617,800 | 556,088 | 61,712 | (10%) | 2 |
| Contracted Services | 322,000 | 261,115 | 60,885 | (19%) | 3 |
| Interfunctional Adjustments | 480,600 | 480,736 | (136) | (0%) | |
| Debt Principal & Interest | 555,840 | 556,278 | (438) | (0%) | |
| Total Expenditures | 3,051,640 | 2,866,912 | 184,728 | | |
| Total Net Levy | (2,961,640) | (2,773,036) | 188,604 | | |
| Development Charges | | | | | |
| DC Revenue Collected | | (1,305,422) | | | |
| DC Contribution to Reserves | | 1,305,422 | | | |
| Notes | | | | | |
| 1 FT Overtime over \$14,700; FT under \$79,100 -vacancies | | | | | |
| 2 Supply Expense under \$45,500; HLW under \$28,000; Safety Exp over \$10,400 | | | | | |
| 3 Net Subcontractor Expenses under \$60,900 | | | | | |



Financial Plan
Operating Plan - Cost Code Summary
Waste Management

As of December 31, 2021

| | 2021 | 2021 | Actual | % | Note |
|--|------------------|------------------|-----------------|----------|-----------|
| | YTD Budget | YTD Actuals | Variance | Variance | Reference |
| Revenues | | | | | |
| Grants | 138,300 | 117,973 | (20,327) | (15%) | 1 |
| User Charges | 126,400 | 63,000 | (63,400) | (50%) | 2 |
| Total Revenues | 264,700 | 180,973 | (83,727) | | |
| Expenditures | | | | | |
| Labour | 84,100 | 87,200 | (3,100) | (4%) | |
| Purchases | 110,000 | 36,644 | 73,356 | (67%) | 3 |
| Contracted Services | 107,000 | 136,970 | (29,970) | (28%) | 4 |
| Interfunctional Adjustments | 132,800 | 132,792 | 8 | (0%) | |
| Total Expenditures | 433,900 | 393,606 | 40,294 | | |
| Total Net Levy | (169,200) | (212,633) | (43,433) | | |
| Notes | | | | | |
| 1 County payment as part of the Waste Management agreement | | | | | |
| 2 Bag Tag sales under \$77,800; Misc Revenue over \$14,400 -s crap metal | | | | | |
| 3 Bag Tag Inventory purchases under \$75,300 | | | | | |
| 4 Large Item Bins / Brush, Leaves, Grass - Transfer Station | | | | | |



Financial Plan
Operating Plan - Cost Code Summary
Parking

As of December 31, 2021

| | 2021 | 2021 | Actual | % | Note |
|---|----------------|----------------|-----------------|----------|-----------|
| | YTD Budget | YTD Actuals | Variance | Variance | Reference |
| Revenues | | | | | |
| Levy, PILS | 140,500 | 145,978 | 5,478 | (4%) | |
| User Charges | | 8,272 | 8,272 | | |
| Total Revenues | 140,500 | 154,250 | 13,750 | | |
| Expenditures | | | | | |
| Labour | 32,200 | 4,056 | 28,144 | (87%) | 1 |
| Purchases | 10,000 | 1,042 | 8,958 | (90%) | 2 |
| Contracted Services | 35,000 | 15,317 | 19,683 | (56%) | 3 |
| Contribution to Reserves | 4,100 | 74,574 | (70,474) | (1,719%) | 4 |
| Interfunctional Adjustments | 46,100 | 46,104 | (4) | (0%) | |
| Debt Principal & Interest | 13,100 | 13,154 | (54) | (0%) | |
| Total Expenditures | 140,500 | 154,247 | (13,747) | | |
| Total Net Levy | | 3 | 3 | | |
| Development Charges | | | | | |
| DC Revenue Collected | | (7) | | | |
| DC Contribution to Reserves | | 7 | | | |
| Notes | | | | | |
| 1 Allocation of staff time | | | | | |
| 2 Supplies Expense under Snow Removal | | | | | |
| 3 Subcontractor Snow Clearing Expense under | | | | | |
| 4 Surplus allocated to Downtown Parking Reserve | | | | | |



Financial Plan
Operating Plan - Cost Code Summary
Airport

As of December 31, 2021

| | 2021 | 2021 | Actual | % | Note |
|---|----------------|----------------|----------------|----------|-----------|
| | YTD Budget | YTD Actuals | Variance | Variance | Reference |
| Revenues | | | | | |
| Grants | 50,000 | 50,000 | | 0% | |
| User Charges | 387,300 | 416,187 | 28,887 | (7%) | 1 |
| Total Revenues | 437,300 | 466,187 | 28,887 | | |
| Expenditures | | | | | |
| Labour | 122,600 | 87,517 | 35,083 | (29%) | 2 |
| Purchases | 251,100 | 270,813 | (19,713) | (8%) | 3 |
| Contracted Services | 33,500 | 55,997 | (22,497) | (67%) | 4 |
| Interfunctional Adjustments | 20,600 | 20,604 | (4) | (0%) | |
| Debt Principal & Interest | 5,500 | 5,486 | 14 | (0%) | |
| Total Expenditures | 433,300 | 440,417 | (7,117) | | |
| Total Net Levy | 4,000 | 25,770 | 21,770 | | |
| Notes | | | | | |
| 1 Fuel Sales over \$38,100 | | | | | |
| 2 Net Labour under - vacancy | | | | | |
| 3 Fuel Purchases over \$33,200; HLW under \$9,300 | | | | | |
| 4 Subcontractor Expense over - Loomex Group contract offset with labour savings | | | | | |



Financial Plan
Operating Plan - Cost Code Summary
Fleet

As of December 31, 2021

| | 2021 | 2021 | Actual | % | Note |
|---|------------|-------------|----------|----------|-----------|
| | YTD Budget | YTD Actuals | Variance | Variance | Reference |
| Revenues | | | | | |
| User Charges | 1,502,300 | 1,500,840 | (1,460) | (0%) | |
| Total Revenues | 1,502,300 | 1,500,840 | (1,460) | | |
| Expenditures | | | | | |
| Labour | 331,700 | 339,427 | (7,727) | (2%) | |
| Purchases | 576,000 | 564,093 | 11,907 | (2%) | 1 |
| Contracted Services | 7,500 | 3,010 | 4,490 | (60%) | |
| Contribution to Reserves | 100,000 | 100,000 | | 0% | |
| Interfunctional Adjustments | 8,200 | 8,196 | 4 | (0%) | |
| Debt Principal & Interest | 452,300 | 449,520 | 2,780 | (1%) | |
| Total Expenditures | 1,475,700 | 1,464,246 | 11,454 | | |
| Total Net Levy | 26,600 | 36,594 | 9,994 | | |
| Development Charges | | | | | |
| DC Revenue Collected | | (1,280) | | | |
| DC Contribution to Reserves | | 1,280 | | | |
| Notes | | | | | |
| 1 Fuel purchases under \$17,000; Equipment Supplies & Repairs over \$18,600; Equipment Rental Exp under \$9,100 | | | | | |



Financial Plan
Operating Plan - Cost Code Summary
Transit Services

As of December 31, 2021

| | 2021 | 2021 | Actual | % | Note |
|-----------------------------|------------------|------------------|-----------------|----------|-----------|
| | YTD Budget | YTD Actuals | Variance | Variance | Reference |
| Revenues | | | | | |
| Grants | 507,200 | 499,145 | (8,055) | (2%) | 1 |
| User Charges | 47,200 | 39,566 | (7,634) | (16%) | 2 |
| Total Revenues | 554,400 | 538,711 | (15,689) | | |
| Expenditures | | | | | |
| Labour | 91,600 | 52,167 | 39,433 | (43%) | 3 |
| Purchases | 42,400 | 53,369 | (10,969) | (26%) | 4 |
| Contracted Services | 584,700 | 586,022 | (1,322) | (0%) | |
| Interfunctional Adjustments | 8,500 | 8,496 | 4 | (0%) | |
| Total Expenditures | 727,200 | 700,054 | 27,146 | | |
| Total Net Levy | (172,800) | (161,343) | 11,457 | | |
| Notes | | | | | |
| 1 Provincial Grants | | | | | |
| 2 Misc Revenue - Fares | | | | | |
| 3 FT labour under - vacancy | | | | | |
| 4 Covid Exp over \$9,000 | | | | | |