



2019 Financial Plan
Operating Plan - Cost Code Summary
Cem

Note	2018	2019	Budget	%	Note
Reference	Budget	Budget	Variance	Variance	Reference
Revenues					
User Charges	(133,600)	(133,600)	-	0%	
Other Revenue	(6,500)	(6,500)	-	0%	
Total Revenues	(140,100)	(140,100)		0.0%	
Expenditures					
Labour	102,300	114,300	12,000	12%	1
Purchases	36,600	39,200	2,600	7%	
Contracted Services	19,200	21,200	2,000	10%	
Interfunctional Adjustments	85,600	79,300	(6,300)	(7%)	
Total Expenditures	243,700	254,000	10,300	4.2%	
Total Net Levy	103,600	113,900	10,300	9.9%	
Notes:					
1	2 summer students (.66 FTE Increase)				



2019 Financial Plan
Operating Plan - Cost Code Summary
Parks

Note	2018	2019	Budget	%	Note
Reference	Budget	Budget	Variance	Variance	Reference
Revenues					
Grants	(20,000)	-	20,000	(100%)	
User Charges	(21,000)	(34,300)	(13,300)	63%	1
Other Revenue	-	(4,600)	(4,600)	100%	
Contribution from Reserves	(7,800)	(7,400)	400	(5%)	
Total Revenues	(48,800)	(46,300)	2,500	(5.1%)	
Expenditures					
Labour	217,300	227,300	10,000	5%	
Purchases	113,400	125,800	12,400	11%	2
Contracted Services	162,400	188,300	25,900	16%	3
Contribution to Reserves	11,300	16,200	4,900	43%	
Interfunctional Adjustments	93,900	87,800	(6,100)	(6%)	
Debt Principal & Interest	87,900	85,600	(2,300)	(3%)	
Total Expenditures	686,200	731,000	44,800	6.5%	
Total Net Levy	637,400	684,700	47,300	7.4%	
Notes:					
1	Sportsfield advertising, 50% County share of Trans Canada Trail				
2	Supplies for sportsfields, ANHS grounds				
3	Increased contracted grass cutting / snow removal				



2019 Financial Plan
Operating Plan - Cost Code Summary
Community Events

Note	2018	2019	Budget	%	Note
Reference	Budget	Budget	Variance	Variance	Reference
Revenues					
Grants	(29,000)	(29,100)	(100)	0%	
User Charges	(700)	(700)	-	0%	
Total Revenues	(29,700)	(29,800)	(100)	0.3%	
Expenditures					
Labour	7,400	11,700	4,300	58%	
Purchases	44,500	41,500	(3,000)	(7%)	1
Total Expenditures	51,900	53,200	1,300	2.5%	
Total Net Levy	22,200	23,400	1,200	5.4%	
Notes:					
1	Canada Day fireworks budget not increased but must now cover labour charge.				



2019 Financial Plan
Operating Plan - Cost Code Summary
Rec - Programs

Note	2018	2019	Budget	%	Note
Reference	Budget	Budget	Variance	Variance	Reference
Revenues					
Grants	(42,700)	(42,700)	-	0%	
User Charges	(1,383,800)	(1,361,600)	22,200	(2%)	1
Other Revenue	(29,000)	(30,000)	(1,000)	3%	
Total Revenues	(1,455,500)	(1,434,300)	21,200	(1.5%)	
Expenditures					
Labour	1,517,700	1,487,700	(30,000)	(2%)	2
Purchases	278,200	258,100	(20,100)	(7%)	3
Interfunctional Adjustments	59,800	66,900	7,100	12%	4
Debt Principal & Interest	14,700	14,700	-	0%	
Total Expenditures	1,870,400	1,827,400	(43,000)	(2.3%)	
Total Net Levy	414,900	393,100	(21,800)	(5.3%)	
Notes:					
1	Increased revenue due to growth, price increases, new programs				
2	Program changes				
3	Scaled back concession inventory				
4	IT charge, new software				



2019 Financial Plan
Operating Plan - Cost Code Summary
Rec - Bldg Mtce

Note	2018	2019	Budget	%	Note
Reference	Budget	Budget	Variance	Variance	Reference
Revenues					
User Charges	(6,300)	(6,300)	-	0%	
Total Revenues	(6,300)	(6,300)	-	0.0%	
Expenditures					
Labour	804,700	856,000	51,300	6%	1
Purchases	754,000	582,500	(171,500)	(23%)	2
Contracted Services	207,300	294,400	87,100	42%	3
Contribution to Reserves	7,600	7,600	-	0%	
Interfunctional Adjustments	43,300	51,000	7,700	18%	4
Debt Principal & Interest	409,000	594,500	185,500	45%	5
Total Expenditures	2,225,900	2,386,000	160,100	7.2%	
Total Net Levy	2,219,600	2,379,700	160,100	7.2%	
Notes:					
1	COLA, Outdoor Pad maintenance, Minipad increased service level (Pre-approved by council)				
2	HLW decrease from CoGen, LEDs				
3	Increased contract cleaning, maintenance on CoGen				
4	IT charge				
5	CoGen P&I payments				



2019 Financial Plan
Operating Plan - Cost Code Summary
EFC

Note	2018	2019	Budget	%	Note
Reference	Budget	Budget	Variance	Variance	Reference
Revenues					
User Charges	(87,500)	(100,000)	(12,500)	14%	1
Total Revenues	(87,500)	(100,000)	(12,500)	14.3%	
Expenditures					
Purchases	15,100	14,900	(200)	(1%)	
Contribution to Reserves	6,200	20,000	13,800	223%	1
Debt Principal & Interest	33,900	32,800	(1,100)	(3%)	
Total Expenditures	55,200	67,700	12,500	22.6%	
Total Net Levy	(32,300)	(32,300)	-		
Notes:					
1	Rent increase contributed to reserves				



2019 Financial Plan
Operating Plan - Cost Code Summary
Museum

Note	2018	2019	Budget	%	Note
Reference	Budget	Budget	Variance	Variance	Reference
Revenues					
Grants	(24,400)	(21,400)	3,000	(12%)	
User Charges	(24,500)	(67,500)	(43,000)	176%	1
Other Revenue	(29,000)	(24,500)	4,500	(16%)	
Total Revenues	(77,900)	(113,400)	(35,500)	45.6%	
Expenditures					
Labour	281,500	289,200	7,700	3%	
Purchases	99,200	124,300	25,100	25%	2
Contracted Services	12,000	15,000	3,000	25%	
Interfunctional Adjustments	18,400	21,100	2,700	15%	
Total Expenditures	411,100	449,600	38,500	9.4%	
Total Net Levy	333,200	336,200	3,000	0.9%	
Notes:					
1	Increased revenue, concert series				
2	Contracted cleaning services, concert series				