

2019 Financial Plan
Operating Plan - Cost Code Summary
Fleet

	2018	2019	Budget	%	Note
	Budget	Budget	Variance	Variance	Reference
Revenues					
User Charges	(1,348,800)	(1,426,800)	(78,000)	6%	1
Total Revenues	(1,348,800)	(1,426,800)	(78,000)	5.8%	
Expenditures					
Labour	308,600	339,500	30,900	10%	2
Purchases	543,400	551,400	8,000	1%	
Contracted Services	5,500	5,500	-	0%	
Interfunctional Adjustments	-	7,700	7,700	100%	3
Debt Principal & Interest	267,600	356,600	89,000	33%	4
Total Expenditures	1,125,100	1,260,700	135,600	12.1%	
Total Net Levy	(223,700)	(166,100)	57,600	(25.7%)	

Notes:

- 1 Increased Fleet Charge Revenue
- 2 0.5 FTE Transportation Coordinator \$27,200
- 3 New IT Charge
- 4 Debentures from new fleet capital purchases (i.e. Aerial Truck)



2019 Financial Plan
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OPS Admin

	2018	2019	Budget	%	Note
	Budget	Budget	Variance	Variance	Reference
Revenues					
Total Revenues					
Expenditures					
Labour	237,500	242,800	5,300	2%	
Purchases	10,200	10,500	300	3%	
Interfunctional Adjustments	(6,600)	(5,300)	1,300	(20%)	
Total Expenditures	241,100	248,000	6,900	2.9%	
Total Net Levy	241,100	248,000	6,900	2.9%	



2019 Financial Plan
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Engineering

	2018	2019	Budget	%	Note
	Budget	Budget	Variance	Variance	Reference
Revenues					
Grants	-	(172,400)	(172,400)	100%	1
User Charges	(34,000)	(59,400)	(25,400)	75%	2
Total Revenues	(34,000)	(231,800)	(197,800)	581.8%	
Expenditures					
Labour	453,300	552,100	98,800	22%	3
Purchases	26,000	37,500	11,500	44%	4
Contracted Services	-	76,000	76,000	100%	5
Interfunctional Adjustments	(148,100)	(128,900)	19,200	(13%)	6
Total Expenditures	331,200	536,700	205,500	62.0%	
Total Net Levy	297,200	304,900	7,700	2.6%	

Notes:

- 1 OCIF Formula Funding for Asset Management Planning (AMP)
- 2 Increased revenue from County funded components of reconstruction
- 3 AMP Financial Capital Coordinator \$86,400
- 4 AMP training \$8,000
- 5 AMP GIS Services
- 6 Removed Overhead Allocation to Hydro Operations \$15,700

2019 Financial Plan
Operating Plan - Cost Code Summary
Public Works

	2018	2019	Budget	%	Note
	Budget	Budget	Variance	Variance	Reference
Revenues					
Grants	(75,000)	(77,000)	(2,000)	3%	
Total Revenues	(75,000)	(77,000)	(2,000)	2.7%	
Expenditures					
Labour	940,000	967,700	27,700	3%	
Purchases	658,000	523,900	(134,100)	(20%)	1
Contracted Services	274,500	296,400	21,900	8%	2
Contribution to Reserves	7,800	-	(7,800)	(100%)	3
Interfunctional Adjustments	525,500	556,200	30,700	6%	4
Debt Principal & Interest	339,000	456,400	117,400	35%	5
Total Expenditures	2,744,800	2,800,600	55,800	2.0%	
Total Net Levy	2,669,800	2,723,600	53,800	2.0%	

Notes:

- 1 Reduced Streetlight Hydro by 57% (\$145,200) and Streetlight Inventory by (\$10,800);
Salt price increase 10% (14,100); Training increase (\$5,000)
- 2 Subcon expense for Locates (\$9,500); Storm Sewers (\$5,000); Cracksealing (\$3,000)
- 3 Streetlight Conversion reserve contribution removed
- 4 Fleet Charges
- 5 Streetlight Conversion P&I \$114,600

2019 Financial Plan
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Parking

	2018	2019	Budget	%	Note
	Budget	Budget	Variance	Variance	Reference
Revenues					
Levy, PILS	(141,500)	(141,500)	-	0%	
Total Revenues	(141,500)	(141,500)			
Expenditures					
Labour	26,000	26,500	500	2%	
Purchases	10,500	10,000	(500)	(5%)	
Contracted Services	25,000	35,000	10,000	40%	1
Contribution to Reserves	27,500	13,800	(13,700)	(50%)	2
Interfunctional Adjustments	38,400	42,400	4,000	10%	
Debt Principal & Interest	14,100	13,800	(300)	(2%)	
Total Expenditures	141,500	141,500			
Total Net Levy					

Notes:

- 1 Increased contractor snowplowing costs
- 2 Reduced to cover operating expenses

2019 Financial Plan
Operating Plan - Cost Code Summary
Airport

	2018	2019	Budget	%	Note
	Budget	Budget	Variance	Variance	Reference
Revenues					
Grants	(5,000)	(5,000)	-	0%	
User Charges	(414,400)	(370,900)	43,500	(10%)	1
Total Revenues	(419,400)	(375,900)	43,500	(10.4%)	
Expenditures					
Labour	113,900	115,600	1,700	1%	
Purchases	265,100	228,100	(37,000)	(14%)	1
Contracted Services	39,800	31,000	(8,800)	(22%)	2
Interfunctional Adjustments	11,300	18,400	7,100	63%	3
Debt Principal & Interest	37,600	35,700	(1,900)	(5%)	
Total Expenditures	467,700	428,800	(38,900)	(8.3%)	
Total Net Levy	48,300	52,900	4,600	9.5%	

Notes:

- 1 Net Reduction in Fuel \$5,900
- 2 Reduced Subcontractor Expenses
- 3 Fleet and IT Charges

2019 Financial Plan
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Waste Management

	2018	2019	Budget	%	Note
	Budget	Budget	Variance	Variance	Reference
Revenues					
Grants	(117,600)	(116,500)	1,100	(1%)	
User Charges	(122,200)	(127,200)	(5,000)	4%	1
Total Revenues	(239,800)	(243,700)	(3,900)	1.6%	
Expenditures					
Labour	69,500	70,800	1,300	2%	
Purchases	101,900	106,900	5,000	5%	1
Contracted Services	123,500	115,500	(8,000)	(6%)	2
Interfunctional Adjustments	124,100	135,700	11,600	9%	3
Total Expenditures	419,000	428,900	9,900	2.4%	
Total Net Levy	179,200	185,200	6,000	3.3%	

Notes:

- 1 Net Bag Tags
- 2 Reduced subcontractor expense
- 3 Fleet Charges



2019 Financial Plan
Operating Plan - Cost Code Summary
Transit Services

	2018	2019	Budget	%	Note
	Budget	Budget	Variance	Variance	Reference
Revenues					
Grants	(54,100)	(72,100)	(18,000)	33%	1
User Charges	-	(20,800)	(20,800)	100%	2
Total Revenues	(54,100)	(92,900)	(38,800)	71.7%	
Expenditures					
Labour	-	27,200	27,200	100%	3
Purchases	83,000	-	(83,000)	(100%)	4
Contracted Services	-	136,900	136,900	100%	5
Total Expenditures	83,000	164,100	81,100	97.7%	
Total Net Levy	28,900	71,200	42,300	146.4%	

Notes:

- 1 Estimated 12 months of Provincial Transit Gas Tax funding
- 2 Estimated Ridership Revenue at \$2/ride
- 3 0.5 FTE Transportation Coordinator
- 4 Expense towards Community Transportation Pilot Project
- 5 Service Provider costs for 12 hrs/day Mon - Fri